DARE TO FLY

PHARMA PRESENTATION

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HISTORY

DRUG\$

ECONOMICS

R&D. THE CORE OF THE INDUSTRY

RISK FACTORS

CURRENT TRENDS



HISTOR Y

SOME **IMPORTANT EVENTS**

- American Civil War
- Legislation UK Cruelty to Animals Act (1876); US Federal Food and Drug Act (1906)
- World War 1 Development of UK regulatory rules
- World War 2 antibiotics
- Vaccines Smallpox: Jenner (1796) eradicated in 1977
- Thalidomide (1960) report adverse drug reactions
- AIDS (1980s) fast track approval, "buyer power"
- Viagra (1998)
- NICE (1999) the affordability factor
- Vioxx anti-inflammatory 1999-2004 due to litigation
- Avandia Type 2 (non-insulin dependent) diabetes 1999-2010 also due to litigation
- Tamiflu H1N1 (swine flu) pandemic (2005)

HISTORY OF THE DRUGS

- The early days Egyptians, Greeks, Arabs, China, India
- Plant-derived medicines
 - Morphine (1805), quinine (1819), colchicine (1820), pilocarpine (1875)
- Hormones
 - Insulin (1921), estradiol (1929), testosterone (1931), "the pill" (1960)
- Antibiotics, Psychoactive drugs (post-1945 to 1960's)
 - Penicillin (1944), streptomycin (1944), valium (1963)
- Treatment of metabolic disorders (1960's to current day)
 - Ventolin (1969), Lipitor (1997), Viagra (1998), Avandia (1999), Vioxx (1999), Gleevec (2001)
 - Search for gene therapies (1990), stem cell-based therapies
 - Stem-cell replacement of a trachea (2008)

DRUG\$

HEALTH EXPENDITURE AS % OF GOVT BUDGET

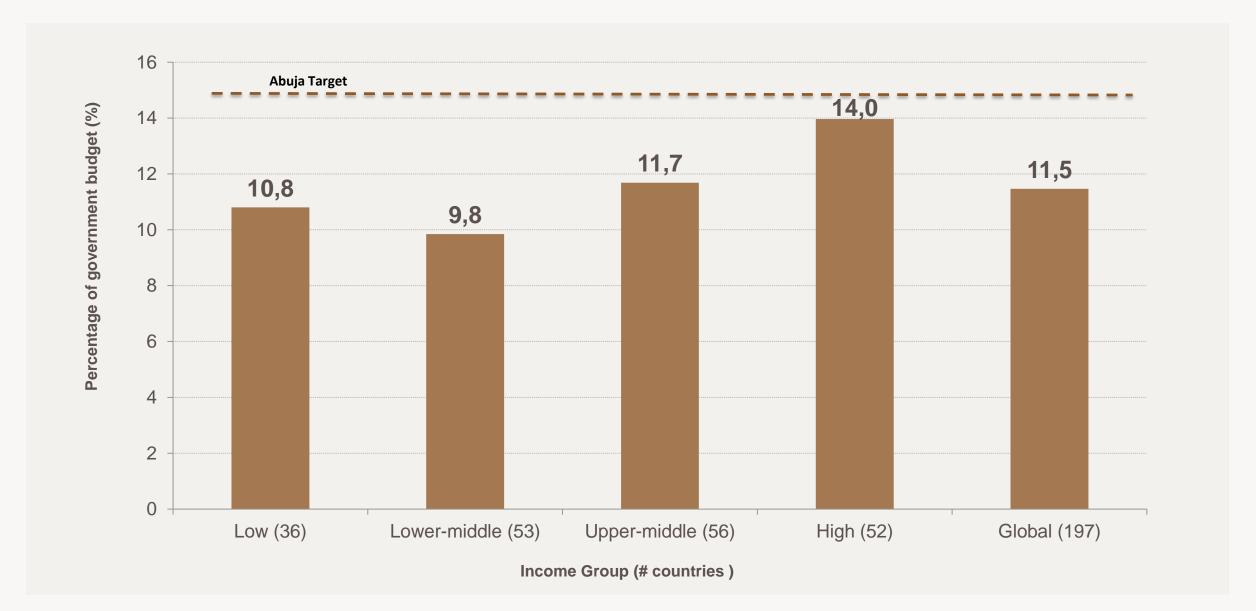


TABLE 4.1.5: TOTAL PHARMACEUTICAL EXPENDITURES (2010)

Country group (number of countries)	Population		Total Pharmace	Total Pharmaceutical Expenditure				
	Millions	%	Million US\$	%	%THE	%GDP	Per capita (US\$)	
WHO region			'					
Africa (43)	819	12.1%	\$19,464	1.7%	23.0%	1.3%	\$10.59	
Americas (35)	923	13.6%	\$436,004	38.7%	19.8%	1.3%	\$87.30	
Eastern Mediterranean (19)	573	8.4%	\$20,763	1.8%	20.1%	1.2%	\$50.31	
Europe (52)	896	13.2%	\$331,683	29.5%	21.5%	1.6%	\$308.48	
South-East Asia (10)	1,783	26.2%	\$41,157	3.5%	33.2%	1.3%	\$13.05	
Western Pacific (27)	1,800	26.5%	\$276,362	24.6%	18.7%	1.2%	\$37.90	
World Bank income gr	roup							
High-income (49)	1,092	16.1%	\$775,305	68.9%	18.5%	1.4%	\$463.59	
Upper-middle- income (55)	2,474	36.4%	\$283,864	25.2%	21.2%	1.3%	\$96.78	
Lower-middle- income (50)	2,480	36.5%	\$59,580	5.3%	23.6%	1.3%	\$26.28	
Low-income (32)	749	11.0%	\$6,683	0.6%	27.7%	1.6%	\$8.01	
Global								
Global (186)	6,795		\$1,125,433		20.8%	1.4%	\$68.78	

Source: World Health Organization Global Health Observatory Database, 2013. National Health Accounts, 2013.

WHAT CRITERIA MUST NEW DRUGS MEET?

- Drugs must address a **new need** or provide a significant "added benefit" over an existing medicine
- Drugs must also meet five criteria:
- Must be safe, effective, of high quality
- ...cost effective (1980s)
-affordable (1990s)
-REALLY affordable (2000+)

ECONOMICS

ECONOMICS OF THE PHARMACEUTICAL INDUSTRY

- Worldwide revenues > \$1,143.3 billion/year
- Sales for the 10 largest drug companies: \$437 billion in 2017
- Greater than 5000 companies worldwide
- Top 5 companies have market shares about 4 5 %
- US = Largest markets (40 % of worldwide sales)

THE COMPANIES IN 2017

Company	\$Billions
Pfizer	53
Roche	44
Sanofi	37
Johnson & Johnson	36
MSD	35
Novartis	33
AbbVie	28
Gilead	26
GSK	24
Amgem	23

ECONOMICS

• 18.6% profit margin in 2013

• 16.4% in 2000 (\$24 billion)



- Largest of any industry
- 4 times greater than average return of all fortune 500 companies
- 8 out of 25 most profitable U.S. companies are pharmaceutical companies

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MERGERS AND ACQUISITIONS

Drug company mergers:

Pfizer-Warner-Lambert, Upjohn-Pharmacia, Glaxo-Wellcome-SmithKline Beecham, etc.

- Pfizer acquired Pharmacia in 7/02 for \$60 billion to become the world's most powerful drug conglomerate
- In 2015, Pfizer acquires Hospira

WHO PAYS THE PARTY?

• 55% out-of-pocket

• 25% private insurance

• 17% medicaid

• 3% Other (VA, Workman's Comp, IHS, etc..)

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WHERE PRESCRIPTION MONEY GO

Research and development - 12%

Preclinical testing - 6%

Clinical testing - 6%

- Manufacturing and distribution 24%
- Sales and marketing 26%
- Administrative / miscellaneous expenses 12%
- Taxes 9%
- Net profit 17%

R&D. THE CORE OF THE INDUSTRY

THE "PAY OFF"...TO THE COMPANIES

- R&D = 15 to 25 % of sales turnover
- Patent protection 20 years from filing
- On average, 11yrs. of productive market life
- Losec \$2.7Bn in 1998; Nexium (single enantiomer) \$7.7Bn in 2008
- Lipitor \$1Bn in 1998; \$13.8Bn in 2008

COST OF LAUNCHING AN NCE CONTINUES TO RISE

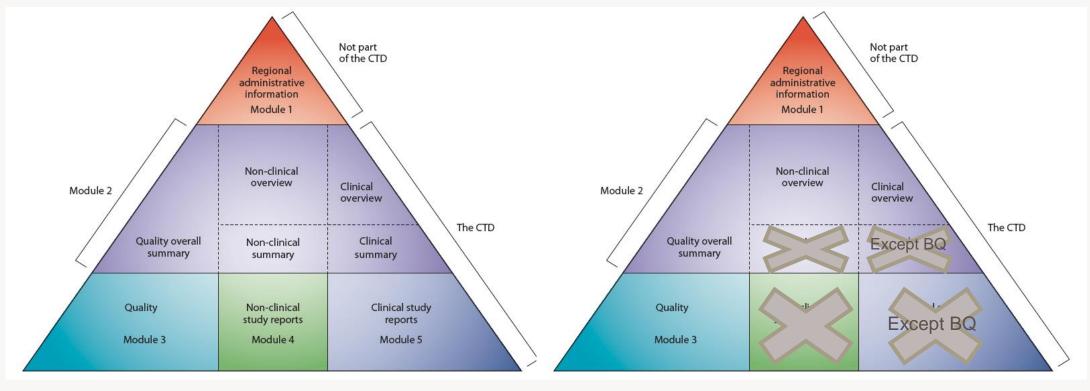
	25th percentile	75th percentile	Average	Standard deviation	Standard error
Industry (n=20) \$M	782	1235	1064	311	70

Source: CMR International © THOMSON REUTERS.

PHARMACEUTICAL INDUSTRY FACTS

- Revenues from approved drugs (1 of 5 to 10,000) must cover the "dry holes" of non approved compounds.
- Average cost of bringing a drug to market is 1000 million dollars.
- Average approval time is 12 to 15 years.
- · Time to recoup investment is shrinking-generic drugs and limited patent life

PHARMA INDUSTRY: INNOVATORS VS. GENERICS



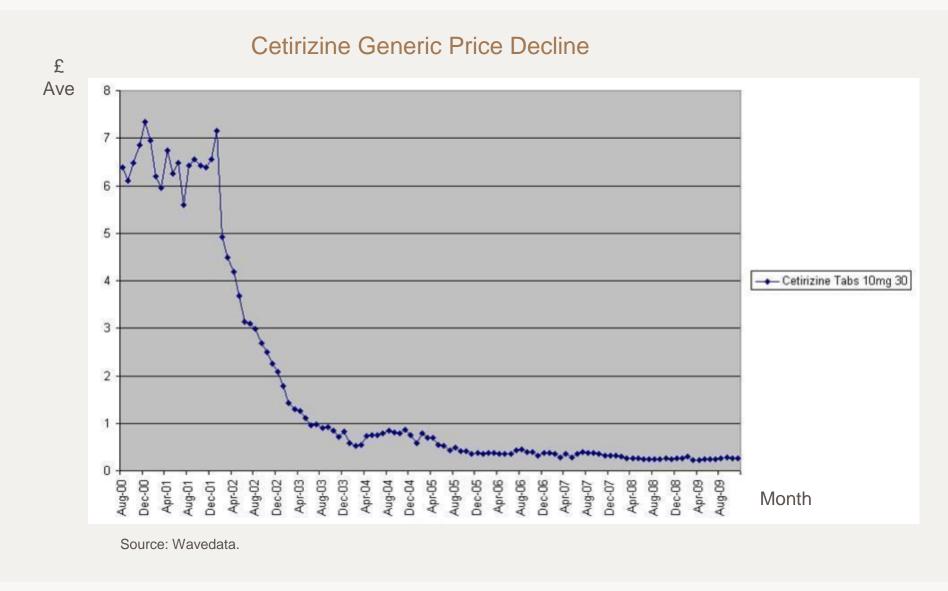
Innovator Generic

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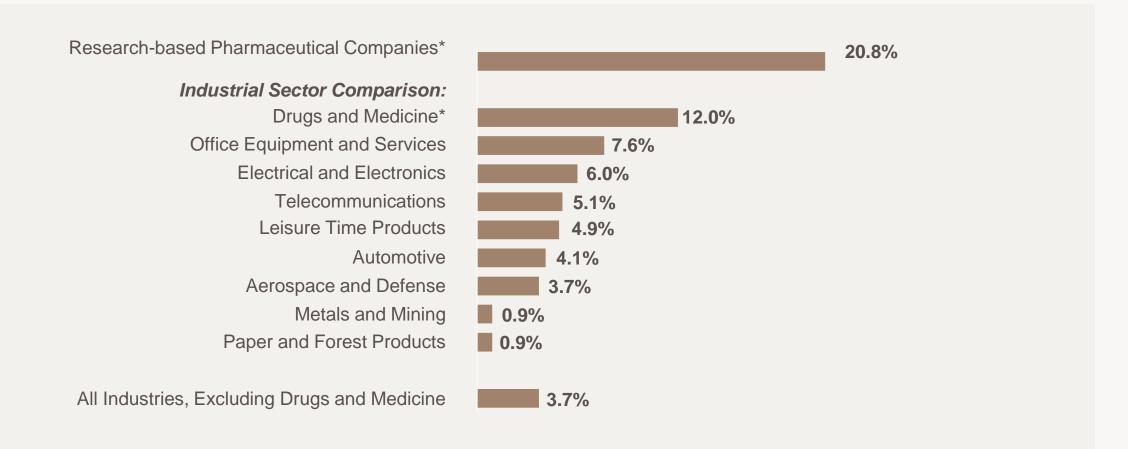
PHARMACEUTICAL INDUSTRY FACTS GENERICS

- High competition
- Price Pressure
- Short product lifecycle
- Same regulatory requirements

Pharmaceutical Industry Facts Generics



R&D FOR PHARMACEUTICALS AND OTHER INDUSTRIES (% OF SALES)

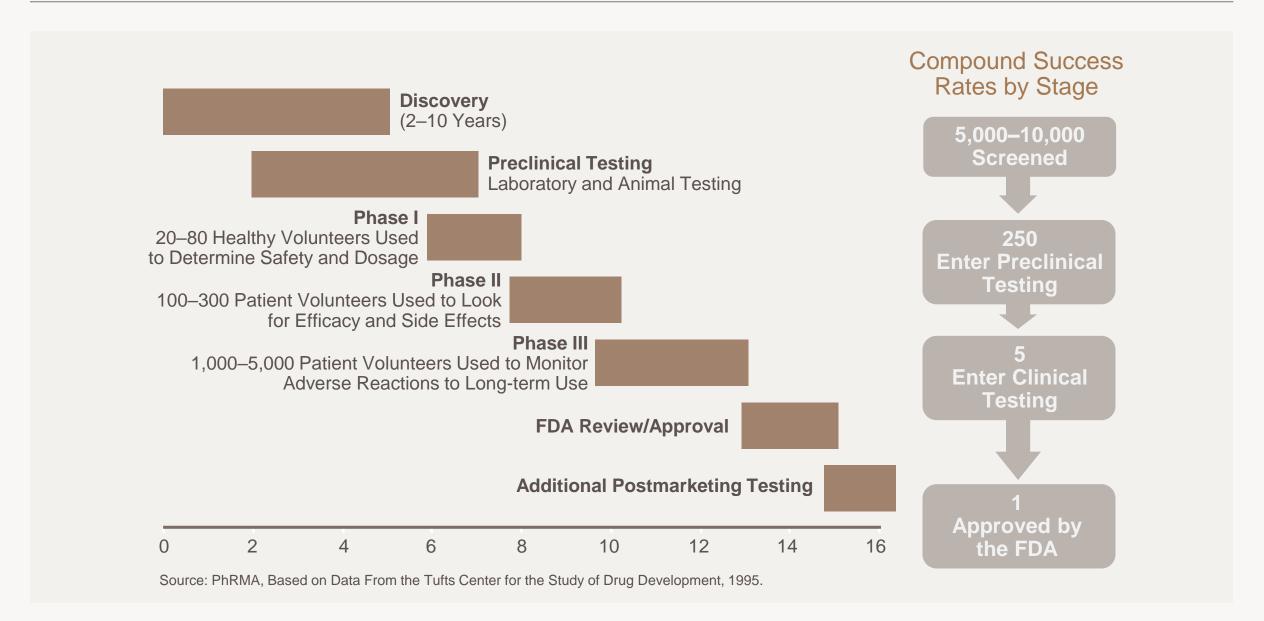


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^{* &}quot;Research-based Pharmaceutical Companies" Based on Ethical Pharmaceutical Sales and Ethical Pharmaceuticals R&D. Only as Tabulated by PhRMA; "Drugs and Medicine" Sector as Tabulated by Standard & Poor's Compustat, a Division of McGraw-Hill. *Source*: PhRMA, 1999, Based on Data From PhRMA Annual Survey and Standard & Poor's Compustat, a Division of McGraw-Hill

COMPOUND SUCCESS RATES: 1 IN 10,000 REACH FDA APPROVAL



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TOP 10 THERAPIES - SALES IN 2008 (US\$Bn)

	2008 sales	% share
Oncology agents	45.8	6.4
Lipid regulators	34.2	4.8
Respiratory agents	30.7	4.3
Acid pump inhibitors	26.7	3.8
Antidiabetics	26.0	3.7
Antipsychotics	22.4	3.1
Angiotensin antagonists	21.6	3.0
Antidepressants	20.4	2.9
	US\$227.8Bn	32.1%

DRUG REIMBURSEMENT SYSTEMS

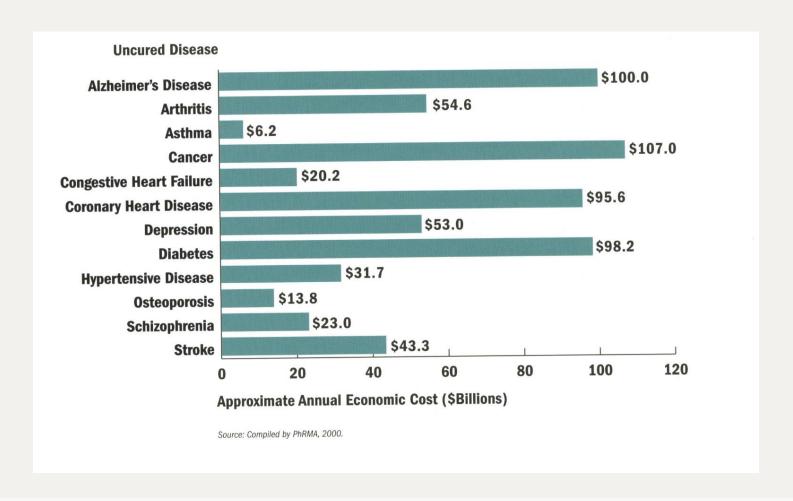
- Copayments
 - income variation
 - exempted groups
- Cost-sharing
- Expenditure limits
- Positive and negative prescribing lists
- Therapeutic efficacy categories

COST **PERSPECTIVE**

What is the cost if pharmaceutical manufacturers did not create revolutionary drugs...

COST OF UNCURED DISEASE STATES

Prevalence, Cost, and Medicines in Development for Selected Major Diseases in the United States



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THE "PAY OFF"...TO US

- Massive contributions to health, quality of life, reduced child mortality, life expectancy
- Vaccines have eradicated major disease smallpox; vaccines for malaria and pneumonia soon.....?
- But costs and accessibility to healthcare are becoming major social and geopolitical issues
- And, is there something seedy about making money out of illness?
- What will happen into the future?

RISK FACTORS



- \$2.5 Billion annual sales in 2003
 - #1 arthritis and acute pain medicine outside the US
 - #2 in the US
- Use >18months will cause heart attack and stoke
- Voluntarily withdraw worldwide (Sep 30, 2004)
- share price dropped from \$45.07 to \$33.00 (one day)
- \$27 Billion in market cap was erased



- 9,650 Vioxx liability lawsuits has been filed (Dec 31, 2005)
- 19,100 plaintiffs has involved (Dec 31, 2005)
- The company spent \$285 Million in legal defense during 2005
- Increase the reserve amount to \$685 Million for legal fees through 2006 and 2007 (Dec 2005)
- Unpredictable outcomes in lawsuits, substantial damages, fines, criminal penalties

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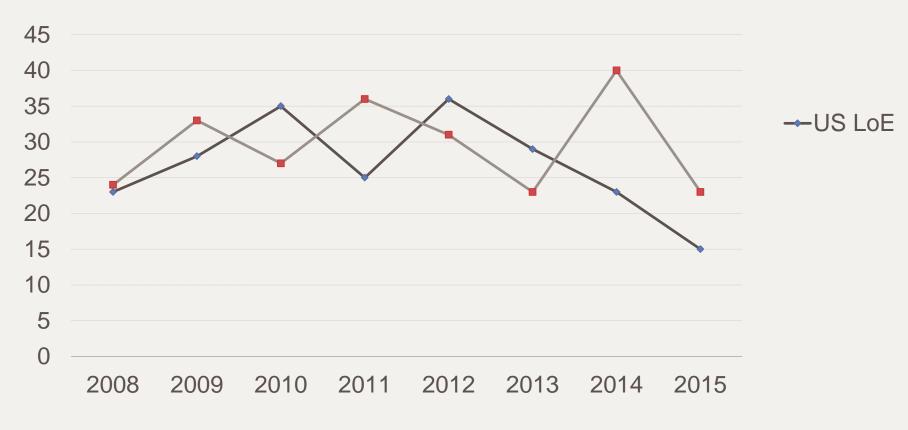
OTHER RISK FACTORS

- Failure in developing and acquiring commercially successful products
- Failure in regulatory approval
- Competition from other products
 - 1) More efficiency
 - 2) Price pressure
- Unexpected future changes in government laws and regulations

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TOO MANY COMPANIES, TOO FEW PRODUCTS

Molecules Losing Exclusivity in Germany and USA 2008-2015



Source: Newport Horizon Premium™ © THOMSON REUTERS.

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RISK FACTORS

TRENDS OF THE MARKET

Arthritis

- 46 million adults (non-institutionalized) in the U.S. (2003)
- 21% of adults (non-institutionalized) in the U.S. (2003)

Cancer

- 23 million suffering worldwide. Estimated of 1.37 million people in the US were diagnosed with cancer in 2005
- about 1 in 3 lifetime risk; 38% of women and 43% of men
- The average cost of cancer treatment is well over \$100,000 per person.
- Estimated \$280 billion spent on treatment drugs for cancer annually. More than \$100 Billions in US

Diabetes

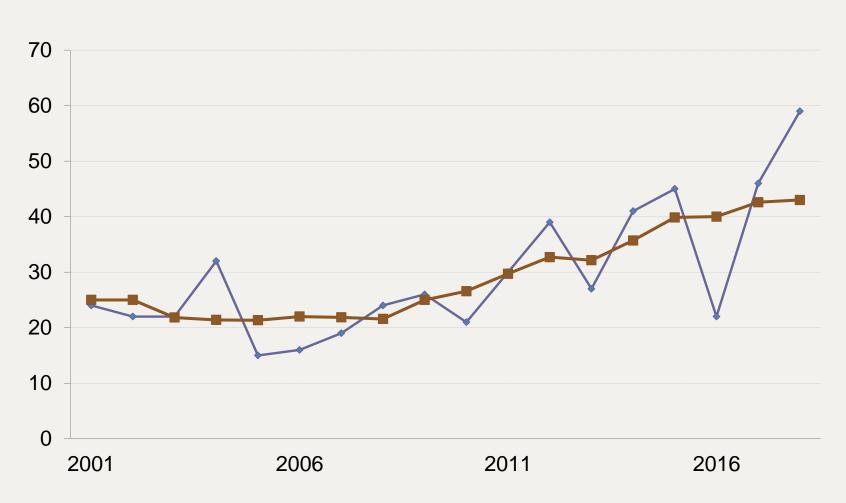
- Estimated 18.2 million people in the United States, or 6.3% of the population (2005)
- 165 million cases worldwide (2003)
- \$132 billion spent in direct and indirect costs in America (2002)

Heart Disease

• 25 million adults in the US

- Hoort discoss and stroke cost US ground

US NCE APPROVALS 2001-2018

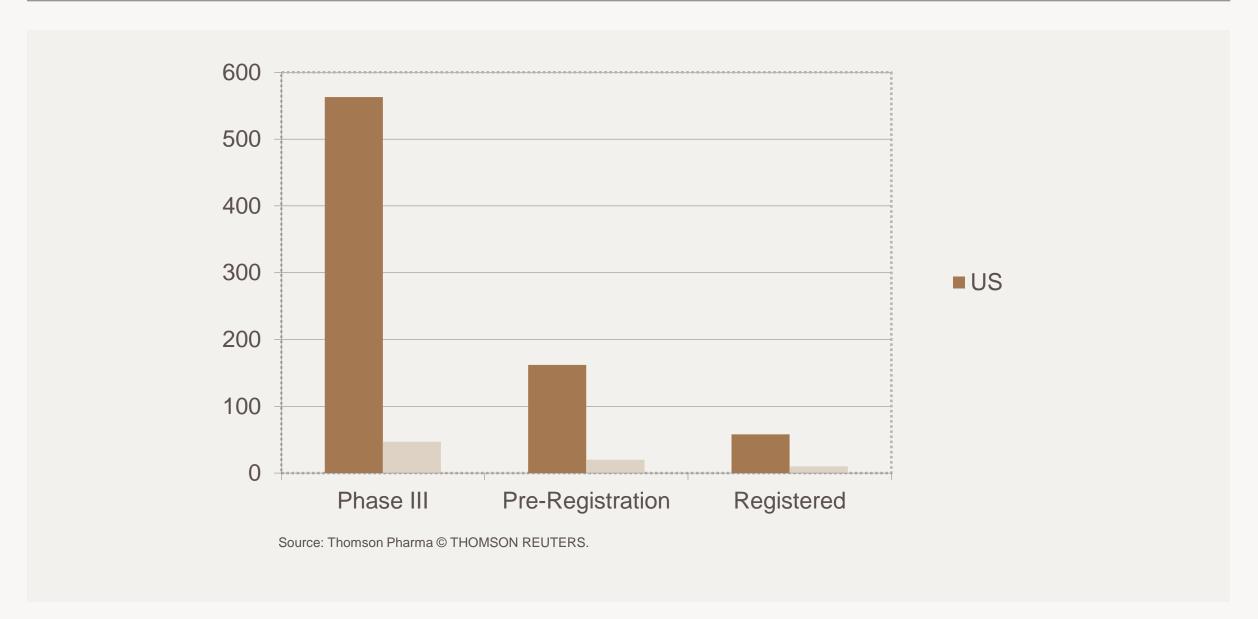


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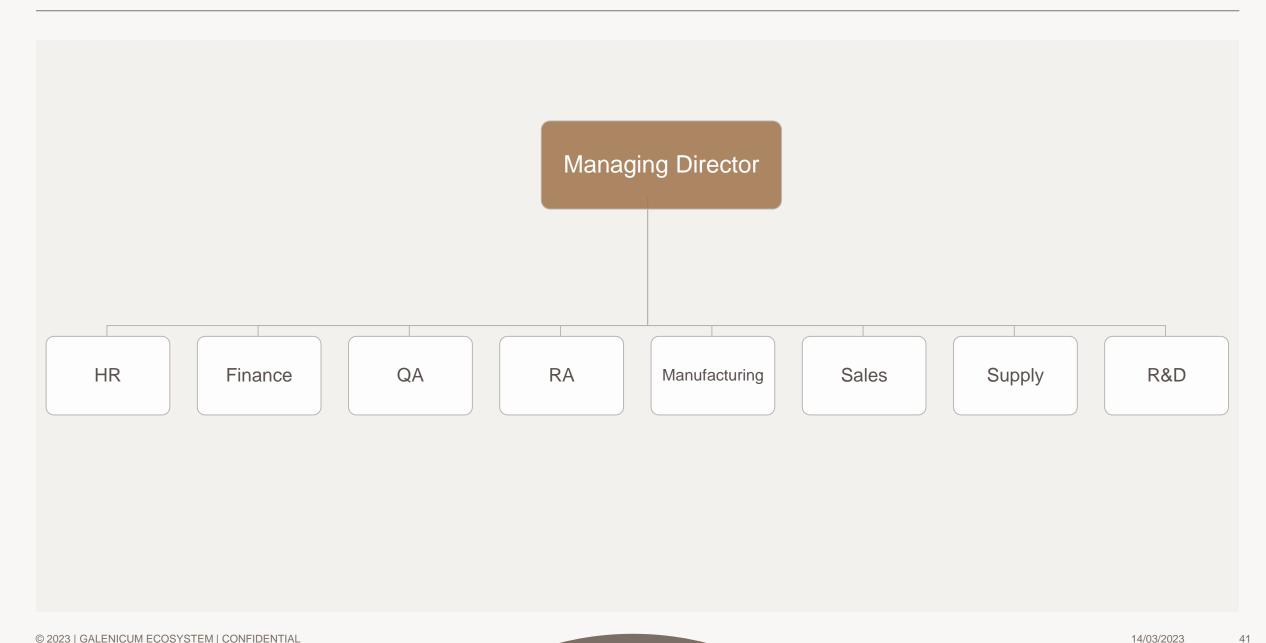
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CURRENT PIPELINE ACTIVITY LOOKS TO CONTINUE THE TREND



YOUR FUTURE

TYPICAL ORGANOGRAM



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It includes many job opportunities of pharmacists:

- Drug discovery
- Manufacturing
- Marketing
- Medical information
- Product development
- Quality assurance
- Training & development

- Sales
- Regulatory
- Project management
- Health outcomes research
- Legal (e.g. IP)
- Information technology
- Scientific communications

- It includes many job opportunities of pharmacists:
 - Patience
 - Attention to detail
 - Decisiveness
 - Independence
 - Excellent IT skills
 - Numerical skills
 - Analytical skills
 - Teamwork skills
 - Languages

The interview

- Decide what you want
- Excellent CV
- Be Prepared (from beginning to end)
- Do not lie. Be honest.
- Ask questions
 - Show interest in the position
 - The company
 - The team
 - The expectations
 - Understand the position offered

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